Time No One Pays For

Guesstimate how many hours you spend per month "off the clock" on the following:

UNBILLABLE TIME	
	Meeting with clients/customers
	Preparing bids/estimates/quotes/requests for proposals
	Answering e-mails and phone calls
	Project management
	Doing work on "spec"
	Travel time
	Slow times (seasonal, industry, or personal)
	Gaps in schedule/scheduling glitches/short-notice cancellations
	Downtime (equipment failures, waiting for something else to be completed first, etc.)
	Vacations/sick days/personal time off
	Other
TIME SPENT RUNNING THE BUSINESS	
	Supervising employees/contractors
	Marketing/selling/meetings
	Invoicing/collections/bill paying/accounting
	Buying supplies/coordinating with vendors
	Studying the competition/trends in the industry
	Innovating/research and development/continuing education
	Meeting with lawyer, accountant, business coach, or other professionals
	Performing general office/operations tasks
	Long-term planning
	Other
TOTAL HOURS	
	Unbillable time
	Time spent running the business
	Total number of hours that no one pays for